

**BOARD OF TRUSTEES MEETING MINUTES
SEPTEMBER 28, 2022**

Members Present by Zoom: Beth Llewellyn (Chair), Tom Sloan (Vice-Chair), Rob Chestnut (Treasurer), Pat Miller (Secretary), Bob Moody, Larry McElwain, Jim Brooke, Dr. Shari Quick, Dr. Beth Roselyn, Dr. Jon Heeb and Dr. Lee Reussner

Staff Members Present by Zoom: Russ Johnson, Sheryle D’Amico, Traci Hoopingarner, Janette Kirkpatrick, Deb Cartwright, Colleen Browne, Michael Williams, Jared Abel, Brian Bradfield, Rebecca Smith, Danae Johnson, Amy Northrop, Korianne Kaleikini and Erica Hill

Call to Order

The meeting was called to order at 8:30 a.m.

Opening Statement

The following opening statement was read by Danae Johnson, Director – Executive Administration:

“Good morning. Thank you for joining the LMH Health Board of Trustee’s meeting. Before we get started, we’d like to outline a few important procedural details for this meeting:

- LMH Health Board of Trustees welcomes community feedback on policies and issues affecting its clinics and the hospital. In order to ensure time is used efficiently, we will not take public comments during the meeting. However, comments may be shared with board members in a number of different ways, including the comments section of our webpage, by emailing trustees@lmh.org, by calling 785-505-6138, or by contacting individual trustees with the contact information listed on our website at lmh.org.
- During the meeting, each Trustee will identify themselves using their first and last name prior to commenting.
- Roll call will be taken for voting on each item requiring board action.
- We will not be having an executive session at this meeting.
- If members of the public wish to obtain meeting materials, please contact trustees@lmh.org or call 785-505-6138.”

Approval of Agenda and Consent Agenda

The agenda for the September 28, 2022 meeting and consent agenda (see below) were presented for review with approval requested.

- Board of Trustees Meeting Minutes, Aug. 31, 2022
- Finance Committee Meeting Minutes, Sept. 23, 2022
- Health Equity Advancement Dashboard (Exhibit 1)
- Slate of Officer Appointments 2023 (Exhibit 2)
- Medical Executive Committee Recommendations (Exhibits 3 and 4)

MOTION to approve the agenda and consent agenda.

Made by Jim Brooke,

Seconded by Larry McElwain.

Motion carried.

Chairperson of the Board Report

Beth Llewellyn, Chair, remarked on the efforts LMH has demonstrated as a collaborative partner in the community. Examples of this collaborative spirit that Ms. Llewellyn shared were:

- All major clinical directions are managed through a process of provider engagement resulting in consistent certifications and recognition of clinical excellence.
- A unified community COVID response that used an inter-organization collaborative structure that resulted in some of the lowest incidence and mortality rates in Kansas.
- An emerging clinical relationship with The University of Kansas Health System that will uniquely create expanded access to tertiary services for patients in our community while remaining an independent community hospital system.
- Participation in shared ownership with local physicians to strengthen services as ambulatory delivery models have expanded. LMH has learned that while quality is never sacrificed, when cost and speed of development may be presented from national for-profit organizations, the organization will work more intentionally through authentic, collaborative processes to partner with the local providers that brought us to the present. This is what LMH is asking of the Douglas County Commission and by inference the people of Douglas County to support the Behavioral Health Partnership that was developed to leverage more collaborative care of residents struggling with mental health issues at the Treatment and Recovery Center.

In addition, Ms. Llewellyn stated that cost of care matters and that is part of Trustees' obligation of care for this community. The past year has been financially difficult for health care organizations across the nation. AS the Board turns their attention toward 2023 and the budget process begins, they will have to maintain the quadruple aim of improving quality, lowering cost, improving the patient experience and that of the care giver experience. This will be challenging work but with a collaborative approach there is no doubt that this organization along with the community's support will continue to thrive even when faced with difficult decisions.

Chief of Staff Report

No report.

CEO Report and Executive Team Report

CEO Comments:

- Russ Johnson, President and CEO, reported the recent Years of Service drive thru celebration that was held at LMH West. Mr. Johnson recognized several long-term staff members that were honored at the event:
 - Victoria Friel with Cardiovascular Specialists of Lawrence has been with us for 45 years.
 - Eight (8) associates joined the organization in 1987 – 35 years ago:
 - Dave Steffey – Imaging
 - Rhonda Beardshear – Nursery/Mother-Baby
 - Warren Quillin – Pharmacy
 - Sharon Mader - Lab
 - Philip Ketter – Lab
 - Ann Holl – Revenue Compliance
 - Samuel Todd – Facilities
 - Susan Romero - Imaging

- In addition, LMH celebrated:
 - 5 associates with 30 year anniversaries
 - 8 team members with 25 years of service; and
 - 20 staff with 20 years of tenure – 2002 was a good year to get hired at LMH!

Oncology Service Line Update

Jared Abel, VP Strategy & Clinic Operations, and Dr. Jodi Barr, Oncologist, reviewed the important work being done in the Oncology Service Line. The group has worked together to develop a vision for the LMH Health Cancer Center and have established an Oncology Service Line Governing Body. Additionally, they reported on the work that is being done in marketing, space utilization, program development and workflow optimization all with the goal of strengthening the service line.

Bivalent COVID-19 Boosters

- Traci Hoopingarner, SVP and Chief Nursing Officer, provided an update on bivalent COVID-19 booster vaccines. The Food and Drug Administration (FDA) and Centers for Disease Control (CDC) have authorized an updated booster dose of the Pfizer and Moderna vaccines. The bivalent boosters target the original strain of the virus and add Omicron BA.4 and BA.5 spike protein components to the current vaccine composition, better targeting variants that are more transmissible and immune-evading. People ages 12 and older are eligible to get the booster as long as it has been at least two months since their previous COVID-19 vaccine. Individuals can get booster shots in many of the same places that were available for first doses. These include your primary care provider, LMH Health System Pharmacy, Lawrence-Douglas County Public Health and many local pharmacies.

Emergency Department

- Ms. Hoopingarner also shared that volumes in emergency department have been extremely high lately. In some cases, this has caused LMH Health to go on diversion. While LMH doesn't typically divert patients, as this would require our patient families to travel to Kansas City or Topeka, the organization has recently gone on diversion for periods of time with the ED capacity has been significant and we had limited ICU beds. When LMH is diversion, it applies only to ambulances from counties other than Douglas. Patients who receive care through clinics in LMH's service area are always accepted, even if they reside outside the county.
- Ms. Hoopingarner also reported that a planned expansion of the ED waiting area and associated measures will be underway soon. LMH is expanding the waiting area for patient privacy and comfort. This also ensures a single point of entry to the hospital after hours and allows for the implementation of security measures to protect both patients and staff. The expansion is anticipated to be complete by the end of the year.

Strategic Clinical Relationship Update

- Sheryle D'Amico, SVP for Strategy Integration, shared an update on the strategic clinical relationship (SCR) exploration with The University of Kansas Health System (TUKHS). She shared that we are working on a red-lined version received back from TUKHS on the potential agreement. Our guardrails have been valued and incorporated into discussions on this potential relationship, and we believe the agreement will be ready in the next 45 days.
- LMH is already working with TUKHS in the area of orthopedics and sports medicine and have welcomed a new addition to the partnership. Dr. William Tucker, a fellowship-trained foot and ankle surgeon, is now working out of the OrthoKansas clinic.

- Vascular surgery is set to begin in October. The team from TUKHS will be providing full-time care in the Lawrence General Surgery suite at the Main Campus.
- The Lawrence Journal-World recently reported that KU's planned renovations to the football stadium may include a medical facility. Given the conversations underway between LMH Health and TUKHS about a potential clinical partnership, many have inquired of Ms. D'Amico what role LMH Health might play, should this aspect of the plan move forward. Ms. D'Amico reported that both organizations continue to discuss areas of strategic collaboration that make sense for both healthcare organizations and our community. Administration has been assured that any future presence of UKHS in Lawrence will be in partnership with LMH Health—including this opportunity. LMH has discussed a sports medicine clinic presence in the stadium project, which would allow our Kansas Team Health providers the ability to provide care closer to student athletes and serve as another access point for students, faculty, staff and the community.

Recognition of Service*

Ms. Llewellyn announced that the terms of Jim Brooke and Larry McElwain have concluded. She recognized the contributions of their service individually. Recognition resolutions were read and adopted by the Board for both Trustees (Exhibits 5 and 6). Mr. Brooke and Mr. McElwain also reflected on their years of service to LMH.

Open Discussion

As incoming Board Chair, Tom Sloan recognized the commitment and contributions of outgoing Chair Beth Llewellyn. Mr. Sloan thanked Ms. Llewellyn for her service as chair and presented her with a gift in gratitude for her leadership.

Adjournment

With no further business presented, a motion was made to adjourn the meeting at 10:00 a.m.

Made by Jim Brooke,
Seconded by Larry McElwain.
Motion carried.

Respectfully submitted,

Shari Quick, MD

Dr. Shari Quick, Secretary of the Board